



Budget Hearing & Annual Meeting

Monday, July 17 2023

Central Office Building



MISSION

Empowering all students to maximize their potential in fearless pursuit of human excellence.



VISION

The School District of Reedsburg will provide a world-class educational experience to all students at all levels, inspiring creativity, innovation, and a desire to achieve greatness.

2022-23 Budget Performance

Review of General Fund Revenues

- **Exceeded Expectations by \$273,255**
 - Sale of the Ironton-LaValle Elementary School property + \$347,723
 - Library Aids + \$38,125
 - AGR Aid (\$72,358)
 - Open Enrollment Transit In (\$51,711)
 - Mobile Home Fees (\$13,287)
 - Transportation Aid + \$24,763

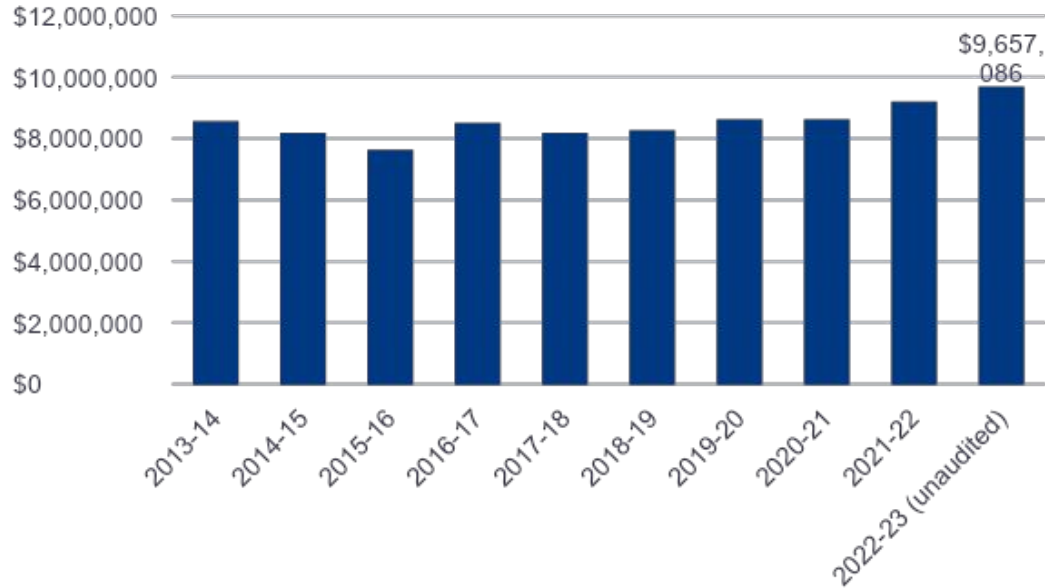
2022-23 Budget Performance

Review of General Fund Expenditures

- **Exceeded Expectations by \$210,238**
 - Employee benefit costs – under budget \$91,356
 - Utilities – under budget \$62,757
 - Tuition Payments – over budget (\$21,106)
 - Dues and fees – over budget (\$14,456)
 - Carryover budgeted funds to purchase one bus \$114,287

General Fund (F10) – Fund Balance Increment of \$483,493 in 2022-23

GENERAL FUND BALANCE - YEAR END



2023-2024

BUDGET PROPOSAL



2023-2024 Budget Development Process

- Collaborative process started back in November
- Align resources with 2022-2027 Strategic Plan and support the 2023-2024 tactical work to be done in each of the Plan's Focus Areas.
- Maintain fiscal soundness for the future
- Be transparent



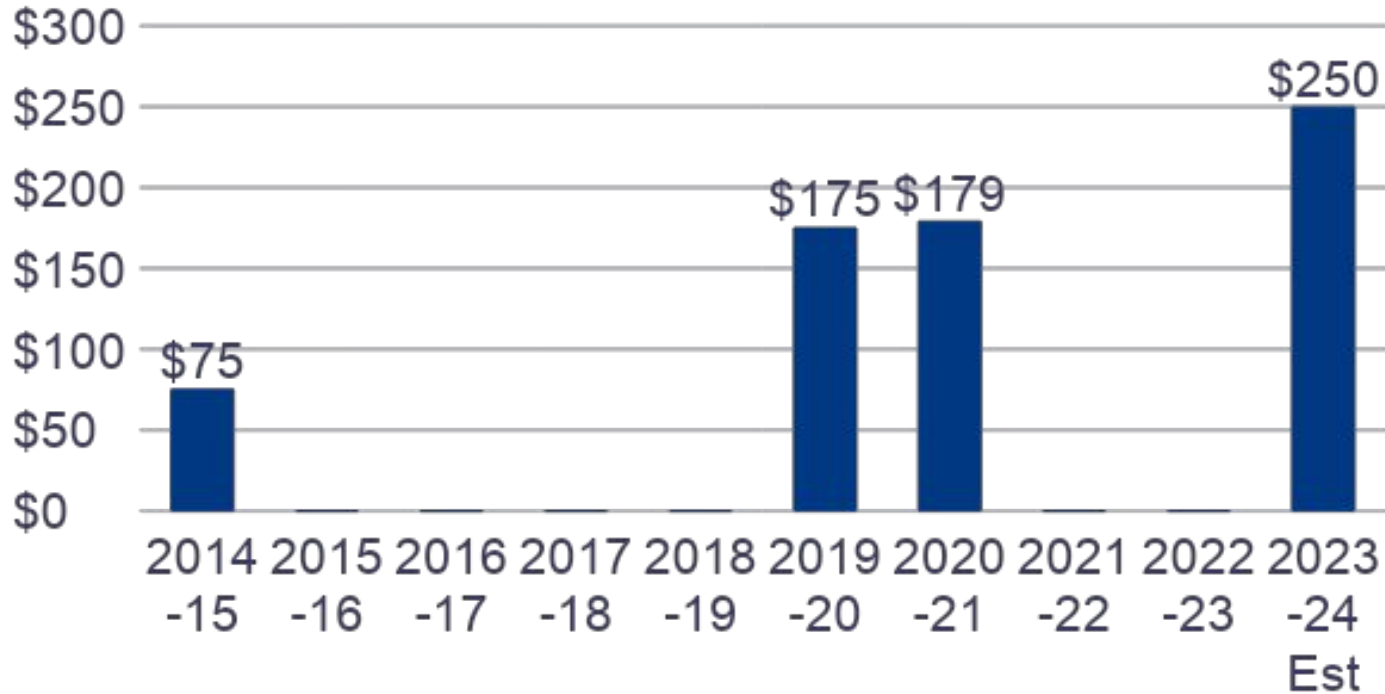
2023-2024 General Fund Budget Summary

State Budget Impact

- **2023-25 State Biennial Budget not approved**
 - Key Variables Unknown
 - Revenue Limit Per Member Increase
 - Equalization Aid Factors
 - Per Pupil Aid Rate
 - Open Enrollment Transfer Amount
 - Special Education Aid Rate



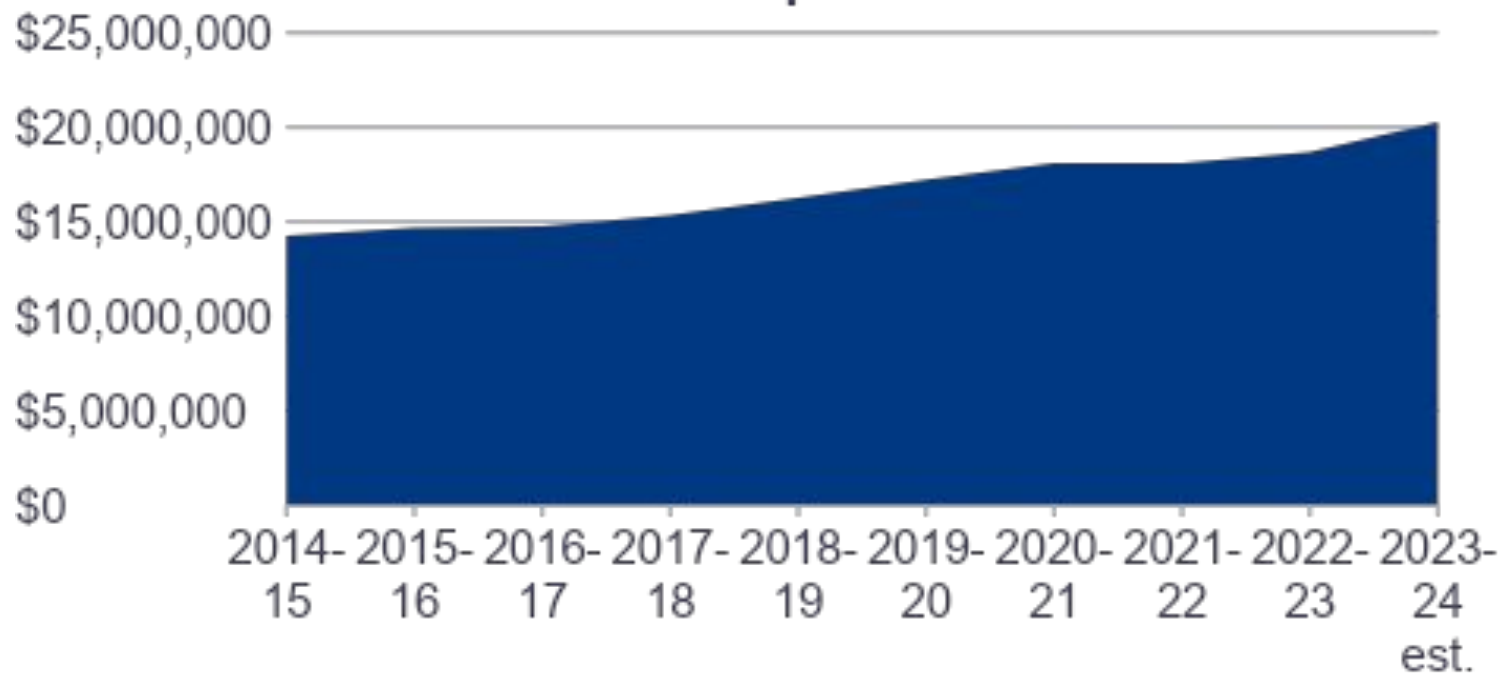
New Revenue Limit Authority



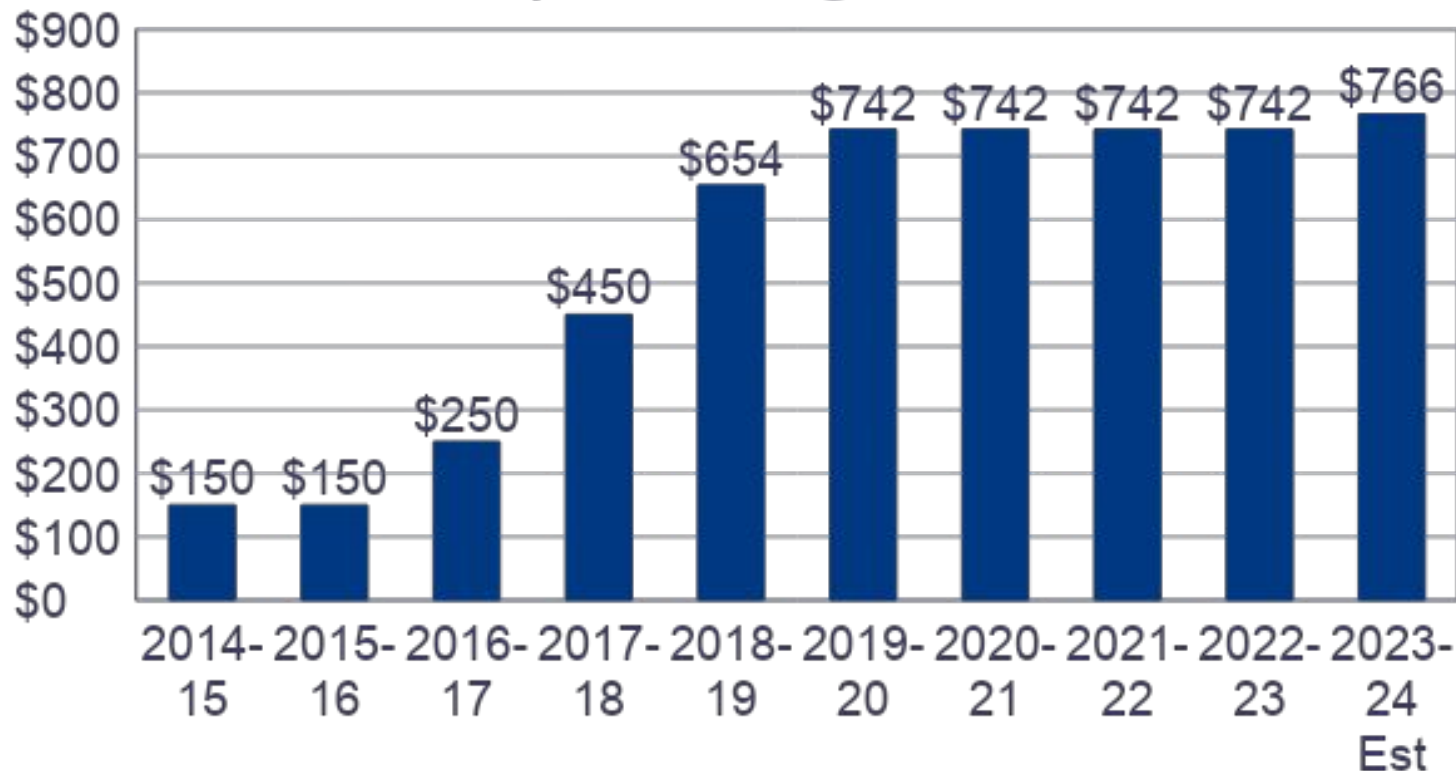
***In 2011-12, the State reduced school district revenue limit authority an average of \$529**



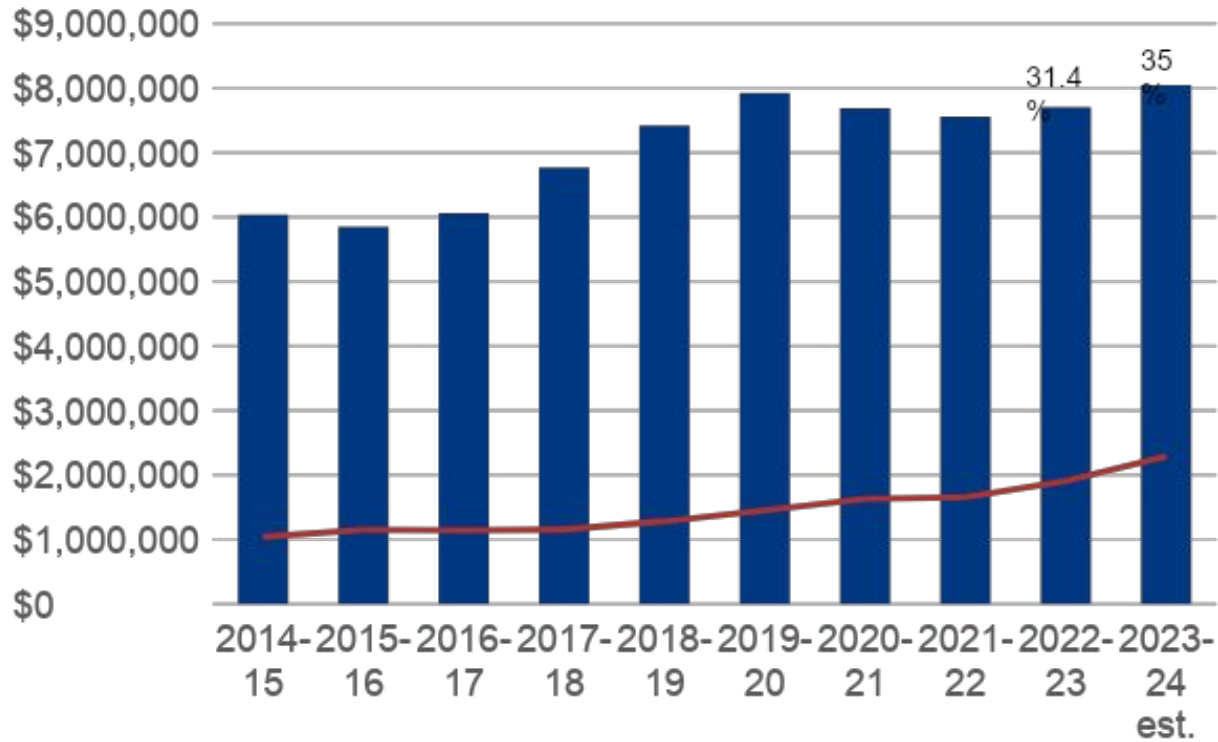
SDR Equalization Aid



Per-Pupil Categorical Aid



Special Education Aid vs Special Education Expenditures



↑ EEN
Aid
=
↓ F10
Transfer

■ Total F27 Expenditures — Special Education Aid



2023-2024 General Fund Budget Summary

Student Enrollment

Student Enrollment

- Head Count Students Attending decrease: 21
- September FTE decrease: 6
- Summer School FTE: no change

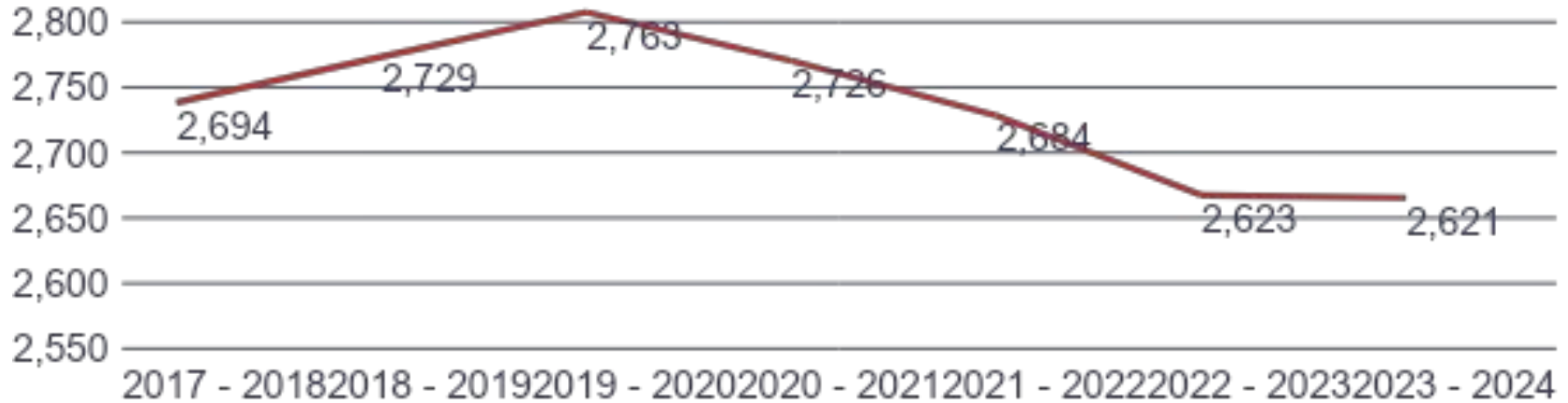
Open Enrollment

- OEI increase, OEO increase
- Aid Transfer Amount increase: \$150 per student
- Net expenditure increase \$253,788 to \$557,194



Enrollment – FTE for Revenue Limit

Current 3-Year Average FTE



- **Current 3-Yr Average includes 40% of summer school counts**
- **Projected Current 3-Yr Average = 2,621 FTEs**
- **Down 2 FTEs**



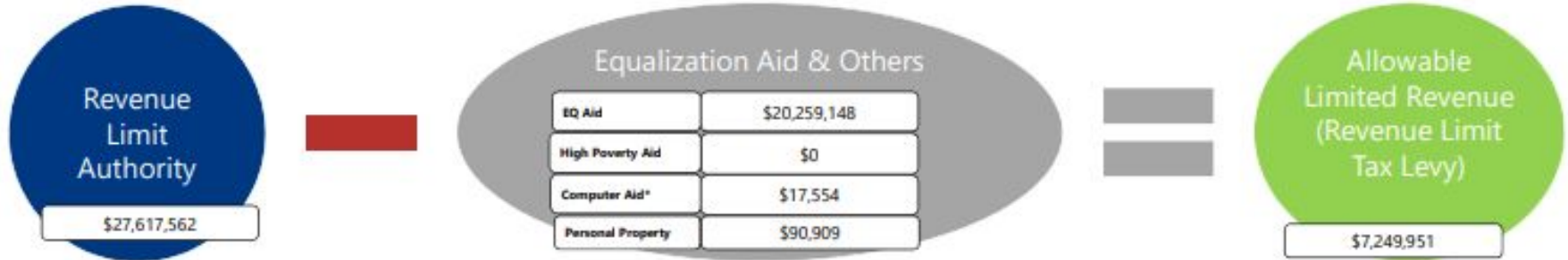
Revenue Limit Calculation



- ❖ 3-year rolling membership down 2 FTEs
- ❖ Projected \$250 allowable revenue limit increase
- ❖ One-time non-recurring exemptions = \$551,045
- ❖ Recurring exemptions = 25,057
- ❖ Total Revenue Limit Authority = \$27,617,562
- ❖ Total projected authority decrease of \$551,966



Revenue Limit Property Tax Levy Calculation



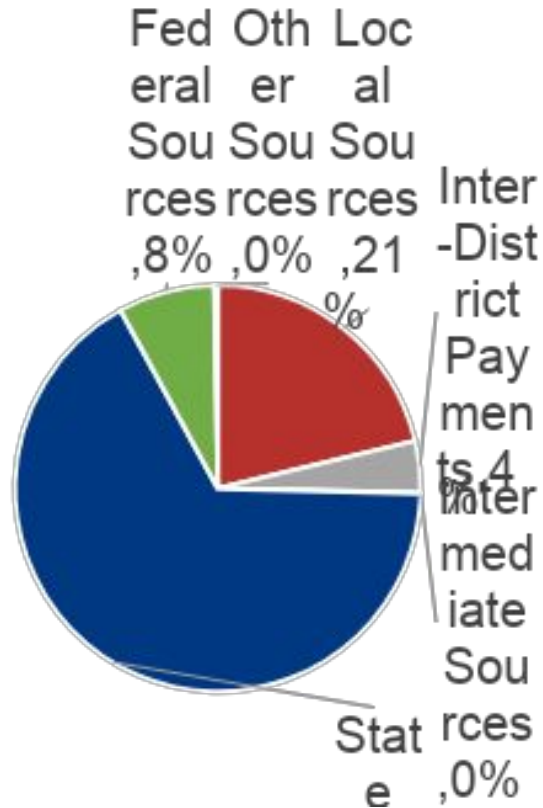
- Revenue limit less state general aids equals revenue limit tax levy
- More state aid \neq more spendable \$ for operations
- More state aid = tax relief

Projected R.L. Levy by Fund

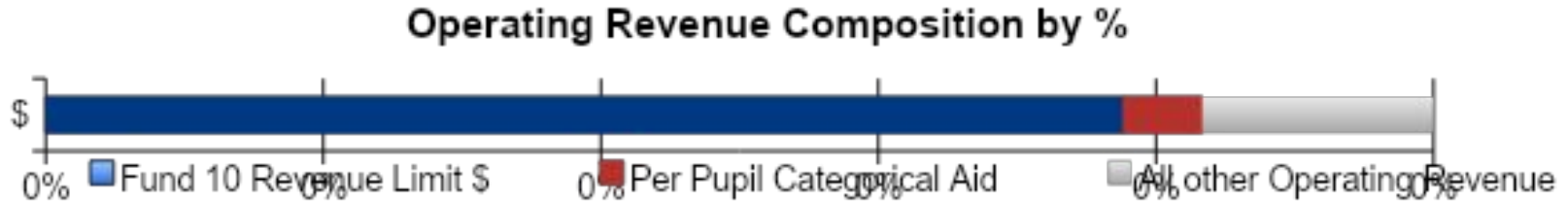
- Fund 10 = 100%
- Fund 38 = 0%
- Fund 41 = 0%



General Fund Revenues 2023-2024



Operating Revenue – Primary Sources



- **Approximately 78% of SDR's revenues are derived from the two primary components of revenue limit authority**
 - State Equalization Aid
 - Local Property Taxes
- **More than 5% of SDR's revenue comes from Per Pupil Categorical Aid**



Strategic Focus Area – Responsible Fiscal Management

- **Budgeting to fund SDR's Priorities**
 - The focus of our continuous improvement efforts
 - Annual tactical plans identify key action steps under each focus area
- **Develop Phase 2 debt defeasance plan for the 2023-24 budget and levy adoption**



Strategic Focus Area – Rigorous Academic Programs and Career Pathways for All Students

- **Establish Leadership Reedsburg to assist and advise SDR in planning for new career pathways and building partnership opportunities**
- **Continue to support the development of career pathways, work-based learning opportunities and expanded use of student career planning software (Xello)**



Strategic Focus Area – Continuous Improvement of Student Growth and Achievement

- Continue implementation and support of K-5 Bridges Math, 6-8 Illustrative Math, K-3 Phonics to Reading, and 6-8 science adoption
- K-8 Literacy Evaluation and Planning
- Evaluate current Professional Learning Communities (PLCs) and develop goals for 2023-24
- Support the work of the Student Success Team (SST) in each of our school buildings
- Continue exploration of options and implementation of inclusive practices
- Social Emotional Learning (SEL) evaluation and implementation planning



Strategic Focus Area – Innovative Facilities with Modern Learning Environments

- Continue work of developing the specific phasing of initial project(s) for the approved long-range facilities master plan



Strategic Focus Area – Personnel Excellence

- **Establish handbook and compensation committee(s) with the purpose to identify revisions or additions that will help attract and retain staff**
- **Revise Educator Effectiveness to align with strategic plan, build capacity, and streamline for continuous improvement and increased educator effectiveness**
- **Recruit, develop and retain high-quality staff**
- **Develop grow your own pathways**

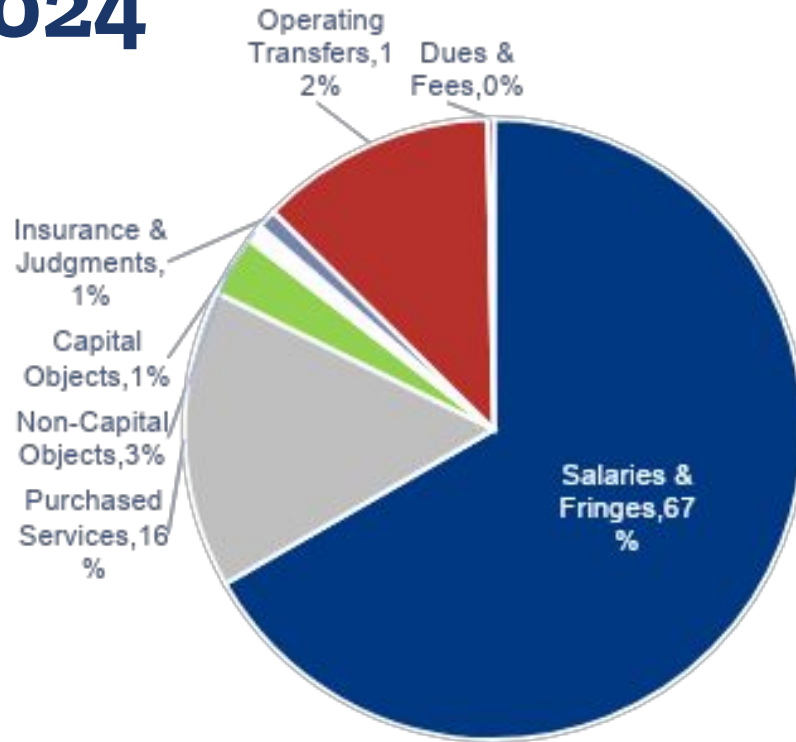


Strategic Focus Area – Branding the School District of Reedsburg

- **Continue to build a rebranding campaign that incorporates our new strategic plan and refreshes the District logo and other communications and marketing materials**



General Fund Expenditures 2023-2024



- Personnel costs are about 67% of total expenditures
- Salaries are projected to cost \$17.5M
- Benefits are projected to cost \$7.7M
- Operating transfer is local support for special education programs and F46 transfer for future capital improvements.
- Purchased services includes capital projects, technology expenditures, professional services, utilities, transportation and open enrollment
- Non-capital objects include materials for new and ongoing resource adoptions



Staffing Summary

Rigorous
Academic
Programs and
Career Pathways
for All Students

Continuous
Improvement of
Student Growth
and Achievement

- The Administrative Team spent a considerable amount of time developing the staffing plan to support the focus areas of the District's strategic plan. The budget prioritized:
 - ❖ Maintaining low class sizes (Grades 4K-5) and appropriate student-to-teacher ratios (Grades 6-12)
 - ❖ Continue intervention and academic support services at all levels for multi-tiered systems of support
 - ❖ Reallocating RAHS staffing FTE to include additional resources to expand support for students
 - ❖ Maintaining Nursing and Social Worker staffing
- The staffing plan provides for appropriate class sizes and staffing levels based on student enrollment, course offerings and student course selections.
- More efficient staffing plan includes a decrease of 3.0 FTEs through attrition
- One (1.0 FTE) certified staff contingency position included in the plan (ESSER Funded)

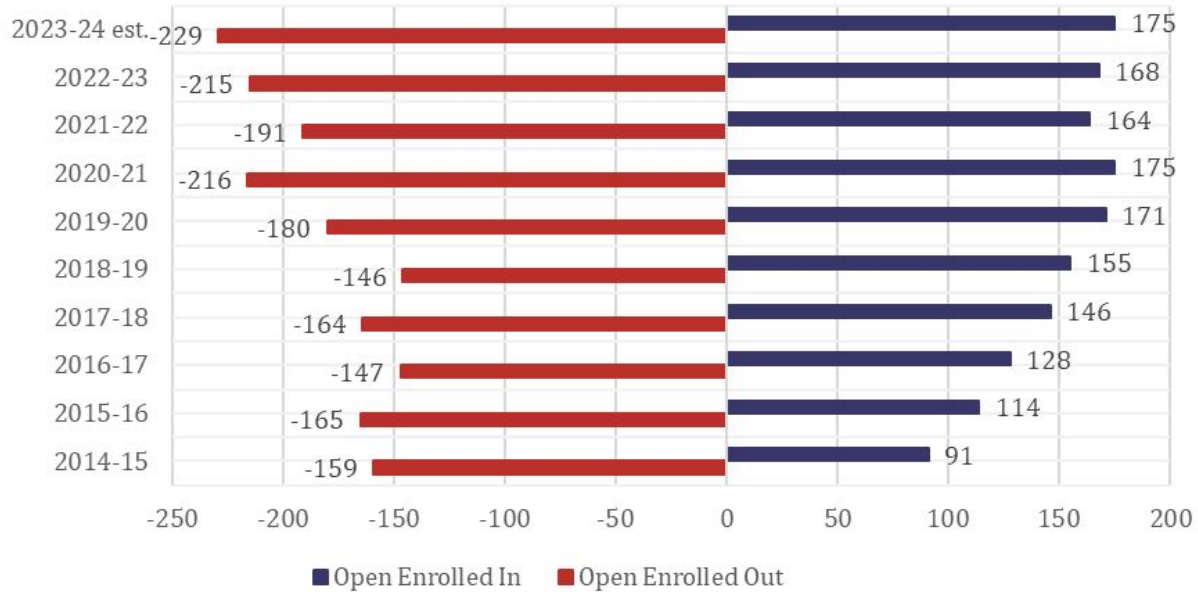


Open Enrollment Summary

Open Enrollment In and Out

Out \$2.01M

In \$1.45M



Net Open Enrollment Expenditure \$557,194



General Fund Summary

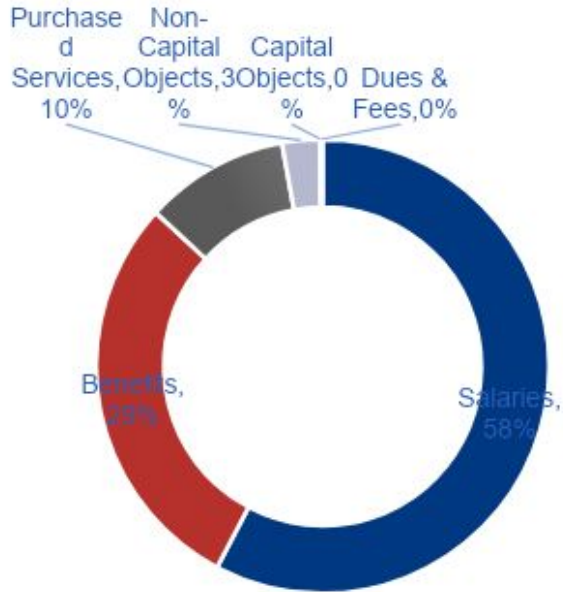
Beginning Fund Balance
\$483,494 higher than 2022-23

	2021-22	2022-23	2023-24		
General Fund Summary	Actual	Budget	Budget	\$ Change	% Change
Beginning Fund Balance	\$ 8,597,696	\$ 9,173,593	\$ 9,657,087	\$ 483,494	5.27%
Revenues:					
Local	\$ 10,421,008	\$ 9,698,121	\$ 7,524,551	\$ (2,173,570)	-22.41%
State	21,530,908	22,055,225	23,596,557	1,541,332	6.99%
Federal	3,470,602	3,251,597	2,723,219	(528,378)	-16.25%
Other	1,665,676	1,941,593	1,578,162	(363,431)	-18.72%
Total Revenues	\$37,088,194	\$36,946,536	\$35,422,489	\$ (1,524,047)	-4.13%
Expenditures:					
Instruction	\$ 16,101,959	\$ 16,654,408	\$ 16,714,681	\$ 60,273	0.36%
Support Services	13,266,876	12,824,005	13,875,839	1,051,834	8.20%
Other Non-program Transactions	7,143,462	6,984,629	7,185,800	201,171	2.88%
Total Expenditures	36,512,297	36,463,042	37,776,320	1,313,278	3.60%
Ending Fund Balance	\$ 9,173,593	\$ 9,657,087	\$ 7,303,256	\$ (2,353,831)	-24.37%

- *Reduction in revenue budget: 4.13%
- *\$1.7M 22-23 Non-Recurring Exemptions taken from base revenues
- *Slight decline in enrollment
- *\$250 new Revenue Limit Authority
- *Reduction in ESSER funds (\$788,679)
- *Increase in expenditures budget: 3.60%
- *Strategic expenditures
- *Inflationary increases
- *Projected reduction in Fund 10 fund balance: \$2,353,831



Special Education Program Funding



Meeting the needs of our students with diverse developmental, social, mental, physical, emotional and academic needs.



Property Tax Forecast 2023-2024

**Declining
“3-year rolling
average”
student
enrollment**

**\$250 per student
increase in
allowed Revenue
Limit Authority**

**8.41% increase
in State
Equalization Aid
Amount**

**Stable debt
service
payments**

Defeasance

**4% growth in
equalized
property
values**

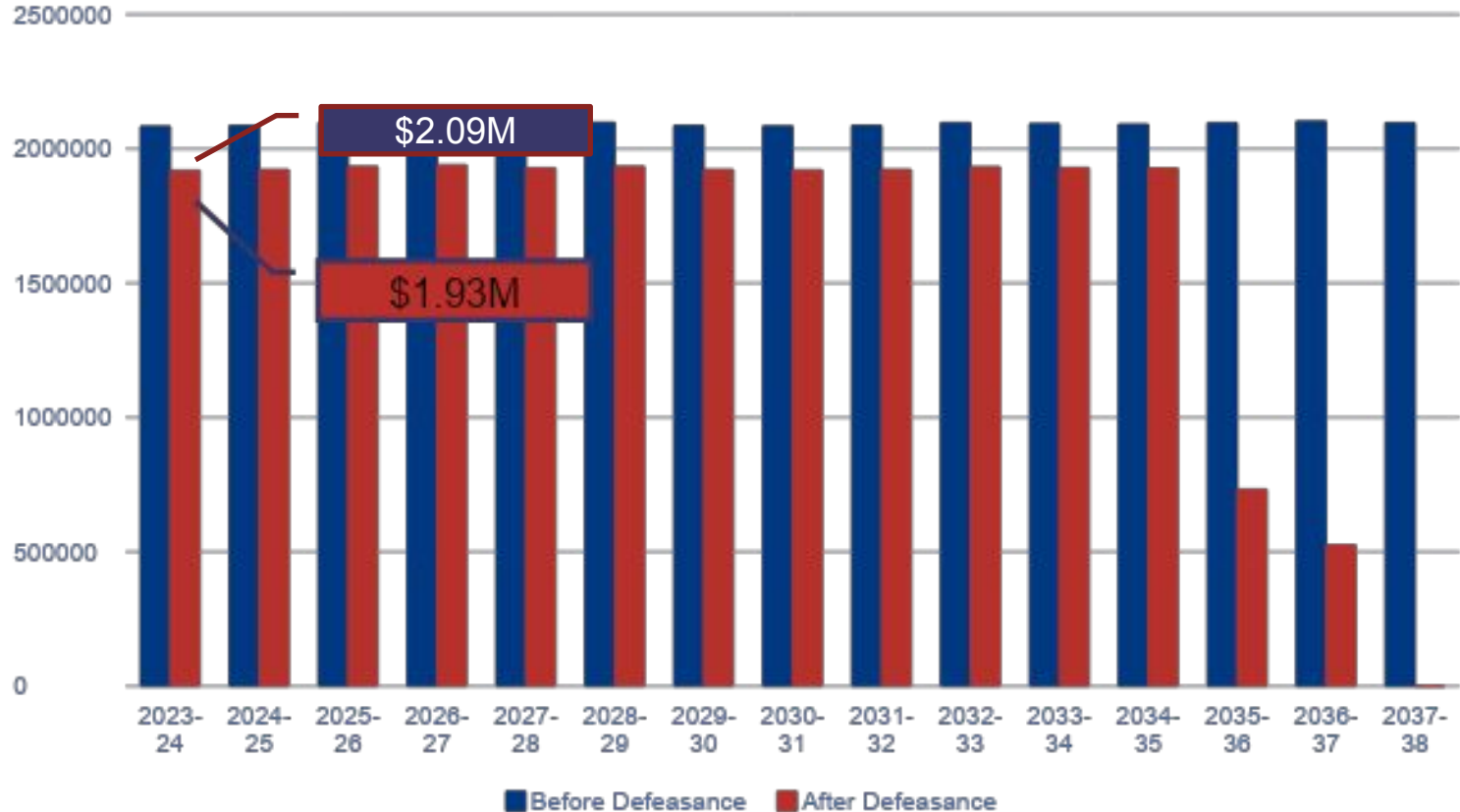


Referendum Debt Summary

Debt	Original Amount	Issue Date	Interest Rate	Final Maturity	Principal Balance 7/1/2023
2017 PRIS Construction/ Transportation Facility/ Renovations at all other school buildings	\$9,655,000	12/20/2017	3.0%	4/1/2037	\$6,090,000
2017 PRIS Construction/ Transportation Facility/ Renovations at all other school buildings	\$22,345,000	5/30/2018	3.25% - 4.0%	4/1/2038	\$13,460,000
Totals	\$32,000,000				\$19,550,000



Annual Referendum Debt Payments Scheduled By Year



Property Tax Forecast 2023-2024

- **Strategic Plan Focus Area**

- Responsible Fiscal Management
 - 2023-2024 Tactical Work

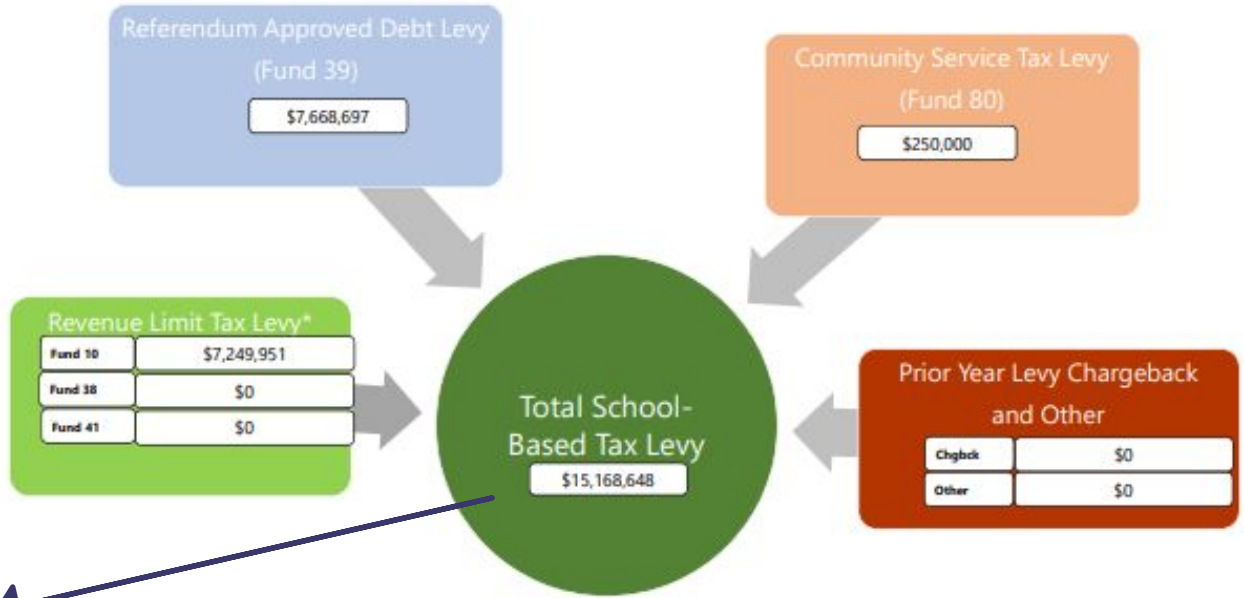
- ✓ Defeasance – proven sound fiscal strategy
- ✓ Payoff debt as soon as practicable (2028)
- ✓ /payment schedule
- ✓ 2022-23 pre-payment eliminated a little more than \$7M from payment schedule
- ✓ 2022-23 pre-payment reduced 2018 issue payment schedule by 2 years.
- ✓ Net Debt Service Savings = \$2.2M Interest
- ✓ Addition dollars to pre-pay more debt included in Levy Rate of \$7.63 per \$1,000 property.

Total Projected Fund 39 Debt Service Levy

\$7,668,697



Tax Levy & Mill Rate Calculation



Total School-Based Tax Levy
\$15,168,648

Equalized Property Value
\$1,988,027,903

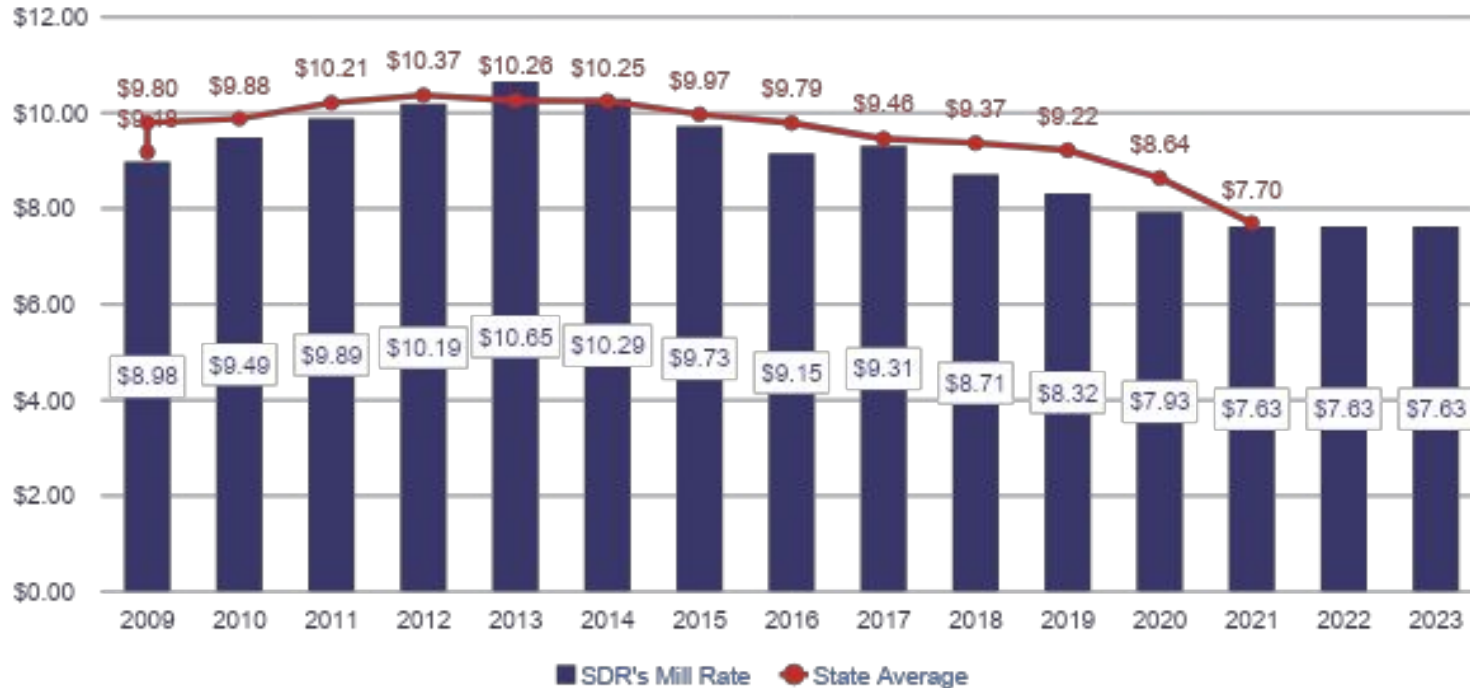
\times \$1,000

$=$ Mill Rate
\$7.63

Projected Tax Levy
Increase = \$580,499;
+3.98%



SDR's Mill Rate Trend



Tax levy
increase of
3.98%

Mill Rate same
as 2022-23

Continued
implementatio
n of debt
prepayment
plan to save
\$Ms in
interest

SDR's mill rate
\$1.55/\$1,000
PV below
2009-10 level



Impact on Property Tax Bills



	Equalized Tax Rate per \$1,000		
	Actual 2022-23	Oct Budget 2023-24	
Property Value (FMV)	0.00763152	0.007630	Change
\$100,000	\$ 763.15	\$ 763.00	\$ (0.15)
\$150,000	\$ 1,144.73	\$ 1,144.50	\$ (0.23)
\$200,000	\$ 1,526.30	\$ 1,526.00	\$ (0.30)
\$250,000	\$ 1,907.88	\$ 1,907.50	\$ (0.38)
\$350,000	\$ 2,671.03	\$ 2,670.50	\$ (0.53)
\$400,000	\$ 3,052.61	\$ 3,052.00	\$ (0.61)



Impact on Property Tax Bills

Expected increases if property value grows by 4.0%

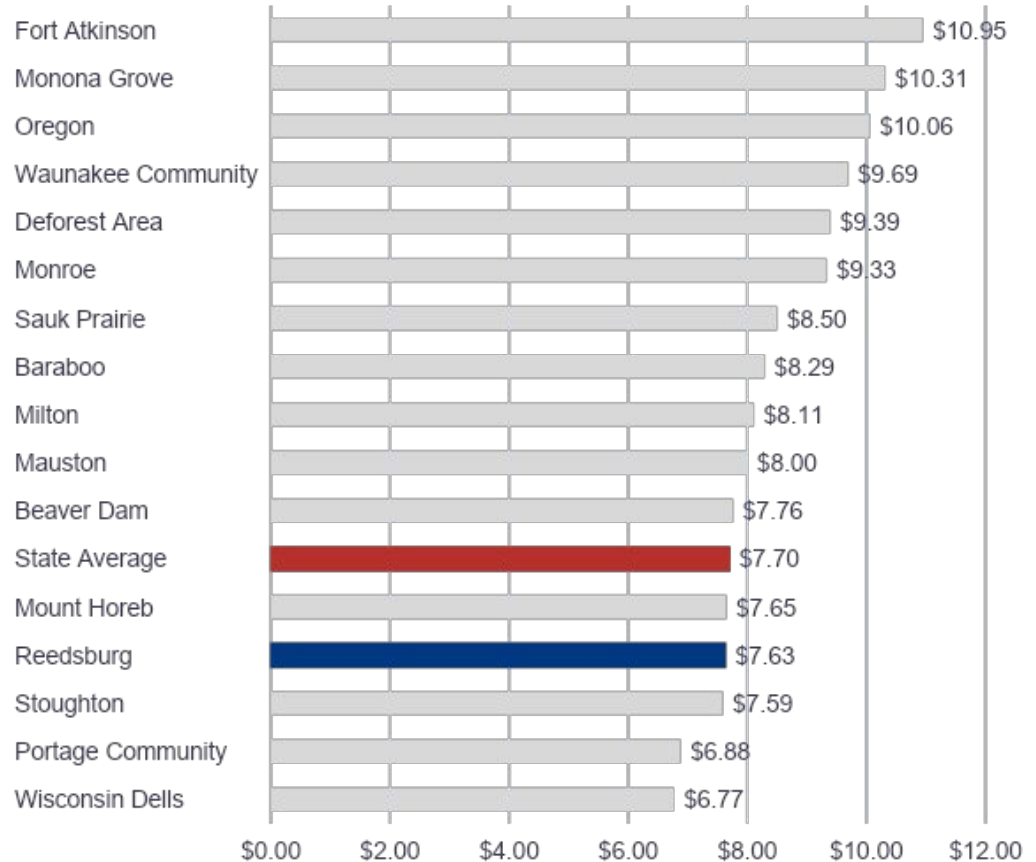
Property Value (FMV)	2022 Taxes (7.63152)	Property Value (FMV) 2023 w/4.0% Increase	2023 Taxes (\$7.63)	\$ Change
\$100,000	\$763.15	\$104,000	\$793.52	\$30.37
\$150,000	\$1,144.73	\$156,000	\$1,190.28	\$45.55
\$200,000	\$1,526.30	\$208,000	\$1,587.04	\$60.74
\$250,000	\$1,907.88	\$260,000	\$1,983.80	\$75.92
\$350,000	\$2,671.03	\$364,000	\$2,777.32	\$106.29
\$400,000	\$3,052.61	\$416,000	\$3,174.08	\$121.47



2022-23 Mill Rates

Mill Rate Comparison

How does SDR's levy mill rate compare to Badger Conference and Neighbors?



Annual Meeting – Tax Levy is Advisory

The School Board approves a tax levy by November 2023 once Enrollment, State Aid, and Tax Base information are verified. The tax levy must conform to the State Revenue Limit law.

RESOLUTION

Resolution – Tax for Operation and Debt Service:

Be it resolved by the electors of the School District of Reedsburg that a tax be levied on all taxable property of the district for: the General Fund in the amount of \$7,249,951; for Debt Service in the amount of \$7,668,697; and for the Community Service Fund in the amount of \$250,000; Total Levy to be \$15,168,648.

Annual Meeting – Student Accident Insurance

- **Student Assurance Services Comprehensive Plan with a \$250 deductible. All Pupil Coverage, plus Grades 6-12 Group Athletic Coverage.**
- **Student's family health insurance is primary coverage, and this is supplemental – for medical bills not covered by their plan.**
- **10% increase in premium. Annual premium is \$47,965.**

RESOLUTION

Resolution – Supplemental Student Accident Insurance:

Be it resolved by the electors of the School District of Reedsburg that the district will offer supplemental student accident insurance for all students and such insurance shall be paid for from district funds.

QUESTIONS?

Annual Meeting Agenda

- 1. Call to Order – Gary Woolever, Board President**
- 2. Election of Temporary Chairperson**
 - A. District Report – Roger Rindo, Ed.D, District Administrator
- 3. Old Business**
- 4. New Business**
 - A. Resolution –School Board Salaries
 - B. Resolution – Supplemental Student Accident Insurance
 - C. Resolution – Tax Levy for Operation and Debt Service
 - D. Resolution – Establish Annual Meeting Date
- 5. Adjourn**

RESOLUTION

1. Resolution – School Board Salaries:

Be it resolved by the electors of the School District of Reedsburg that school board members will be compensated at the rate of \$_____.for the 2023-2024 fiscal year (2022-2023 rate was \$3,500)

Moved by:

Seconded by:

RESOLUTION

2. Resolution – Supplemental Student Accident Insurance:

Be it resolved by the electors of the School District of Reedsburg that the district will offer supplemental student accident insurance for all students and such insurance shall be paid for from district funds.

Moved by:

Seconded by:

RESOLUTION

3. Resolution – Tax for Operation and Debt Service:

Be it resolved by the electors of the School District of Reedsburg that a tax be levied on all taxable property of the district for: the General Fund in the amount of \$7,249,951; for Debt Service in the amount of \$7,668,697; and for the Community Service Fund in the amount of \$250,000; Total Levy to be \$15,168,648.

Moved by:

Seconded by:

RESOLUTION

4. Resolution - Establish Annual Meeting Date:

Be it resolved by the electors of the School District of Reedsburg that the Annual Meeting date will be July 15, 2024.

Moved by:

Seconded by:

Thank You!



SCHOOL DISTRICT OF
REEDSBURG
